

- IS-001 Emergency Program Manager
- IS-002 Emergency Preparedness, USA
- IS-003 Radiological Emergency Management
- IS-005 Hazardous Materials - A Citizen's Orientation
- IS-007 A Citizen's Guide to Disaster Assistance
- IS-275 Role of the Emergency Operations Center

*****Other Available Courses*****

- IS-008 Building for the Earthquakes of Tomorrow
- IS-010 Animals in Disaster, Awareness and Preparedness
- IS-011 Animals in Disaster, Community Planning
- IS-015 Special Events Contingency Planning
- IS-111 Livestock in Disaster
- IS-120 An Orientation to Community Disaster Exercises
- IS-195 Basic Incident Command System
- IS-240 Leadership & Influence
- IS-241 Decision Making & Problem Solving
- IS-242 Effective Communication
- IS-244 Developing and Managing Volunteers
- IS-271 Anticipating Hazardous Weather & Community Risk
- IS-279 Retrofitting Flood Prone Residential Structures
- IS-288 Role of Voluntary Agencies in Emergency Mgmt
- IS-301 Radiological Emergency Response
- IS-324 Community Hurricane Preparedness
- IS-346 Hazardous Materials for Medical Personnel
- IS-386 Introduction to Residential Coastal Construction
- IS-393 Introduction to Mitigation
- IS-394 Mitigation for Homeowners
- IS-513 The Professional in Emergency Management
- IS-600 Special Considerations for FEMA PA Projects
- IS-630 Introduction to the Public Assistance Process

- IS-631 Public Assistance Operation I
- IS-632 Intro to Debris Ops in FEMA's Public Assis. Prg

EMERGENCY MANAGEMENT INSTITUTE

Certificate of Achievement

This Certificate of Achievement is to acknowledge that

RUSSELL B. WELSH

Has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-275

**Role of the Emergency Operations Center
in Community Preparedness, Response & Recovery**

Issued this 25th Day of April, 2003

1.0 CEU



Stephen G. Sharro
Stephen G. Sharro
Director, Training Division

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

RUSSELL WELSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-275:

**ROLE OF THE EMERGENCY OPERATIONS CENTER IN COMMUNITY
PREPAREDNESS, RESPONSE & RECOVERY**

A black ink signature of Jeffrey D. Stern, Ph.D. It is a cursive script that is somewhat stylized and includes a small graphic element that looks like a graduation cap or a small building.

Issued this 25th Day of April, 2003



1.00 IACET CEU

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency