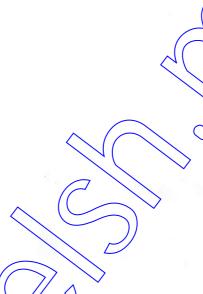
Student Record: WELSH, RUSSELL Successful Completion(s) Emergency Program Manager IS-00001 IS-00002 Emergency Preparedness, USA IS-00003 Radiological Emergency Management IS-00005 An Introduction to Hazardous Materials IS-00007 A Citizen's Guide to Disaster Assistance IS-00100.FW Introduction to the Incident Command System, IS-00120 An Orientation to Community Disaster Exercises IS-00139 Exercise Design IS-00200.FW Basic Incident Command System, IS-00230 Principles of Emergency Management IS-00235 **Emergency Planning** IS-00240 Leadership & Influence IS-00275 Role of the Emergency Operations Center IS-00317 Introduction to Community Emergency Response Team IS-00700 National Incident Management System

National Response Plan (NRP), an Introduction

IS-00300



All available courses can be found on the independent Study website at http://training.fema.gov/EMIWeb/IS/.

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

RUSSELL B. WELSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of this course:

IS-00240 Leadership & Influence

Issued this 06th Day of February, 2006

Rules (Coller Richard Callis

Acting Superintendent Emergency Management Institute

FEMA Form 16-31, October 05

Emergency Management Institute



This Certificate of Achievement is to acknowledge that

RUSSELL WELSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-240:

LEADERSHIP & INFLUENCE

Issued this 06th Day of February, 2006



Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

