

# Emergency Management Institute



## FEMA

This Certificate of Achievement is to acknowledge that

**RUSSELL WELSH**

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00018.17**

**FEMA EEO Employee Course 2017**

*Issued this 16th Day of December, 2017*



A handwritten signature in blue ink, appearing to read "Tony Russell".

Tony Russell  
Superintendent  
Emergency Management Institute